

2019 REGIONAL SUPPLY CHAIN STUDY



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INTRODUCTION

The BC Council of Forest Industries (COFI) commissioned the Regional Supply Chain Study in early 2020. COFI represents the majority of lumber, pulp and paper, and manufactured wood producers from across the province.

The purpose of the study was to assess the overarching economic and social benefits flowing from the B.C. forest industry supply chain to communities throughout the province.

The study analyzed the 2019 supply chain spend and community investment reach of 19 COFI member companies in B.C. Study participants are noted below:

Regional Supply Chain Study Participants		
Forestry, Logging and Wood Manufacturing		
A & A Trading Ltd.	Brink Forest Products	Canfor
Conifex Timber Inc.	Dunkley Lumber	Gorman Bros. Lumber
Hampton Lumber	Interfor	Louisiana Pacific
Mosaic Forest Management Corp.	Sinclar Group Forest Products	Teal-Jones
Western Forest Products Inc.	West Fraser (also Pulp & Paper)	Weyerhaeuser
Pulp & Paper		
Canfor Pulp Products Inc.	Domtar	Mercer International
Paper Excellence Group	West Fraser	

The study was conducted by iTOTEM Technologies Ltd. An Indigenous-affiliated business based in Vancouver, B.C., iTOTEM offers data modelling, research and economic analysis services. Using integrated data management methodologies, iTOTEM specializes in analyzing and visualizing the supply chain impacts of resource development and capital allocation.

Four themes were addressed in the study:

- 1) The geographic reach of B.C.’s forest industry supply chain
 - a. Province-wide
 - b. By forest district
 - c. By region, including Metro Vancouver Regional District
- 2) Supply chain impact by forest operation type
- 3) Indigenous supply chain and stewardship activities
- 4) Reach of community investments supported by the B.C. forest industry

SECTION ONE

THE GEOGRAPHIC REACH OF B.C.'S FOREST
INDUSTRY SUPPLY CHAIN



Section Description

The geographic reach of B.C.’s forest industry supply chain was evaluated:

- Province-wide
- By forest district
- By region, including Metro Vancouver Regional District

1.1 IMPACT PROVINCE-WIDE

THE B.C. FOREST INDUSTRY SUPPLY CHAIN REACHES EVERY CORNER OF B.C.

The 19 forest companies participating in the Regional Supply Chain Study reported procuring approximately \$7 billion of materials, goods and services from businesses located or affiliated with some 460 municipalities, unincorporated communities and Indigenous Nations in British Columbia.

BC Council of Forest Industries Supply Chain 2019 Expenditures Summary Results	Values
B.C. Total Supply Chain Spend	\$7B
Maximum Number of Suppliers in B.C.	~9,880
Number of Community Investment Recipients	810

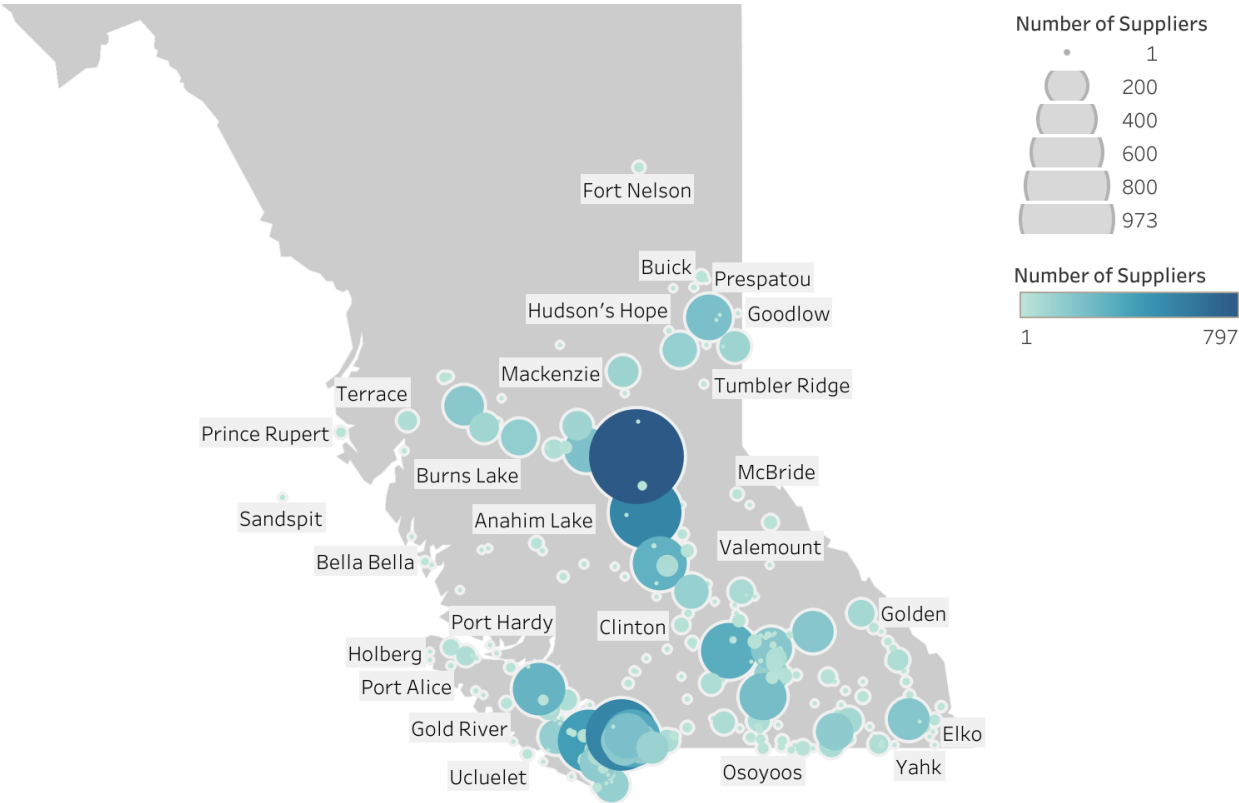
This study illustrated the diversity of the supply chain both geographically, as well as by type of products and services.

THE SUPPLY CHAIN IMPACT HAS A FOOTPRINT PROVINCE-WIDE

Today, thousands of British Columbians in communities across the province rely on the forest industry for their livelihoods through employment in silviculture, logging, mills, and operating facilities. In fact, the forest industry directly employs approximately 50,000 B.C. workers.¹

The industry also supports indirect jobs, with nearly 9,900 small, medium and Indigenous-affiliated suppliers providing goods and services to the industry.

The heat map below represents the number of suppliers active in the forest industry supply chain in the province in 2019, as reported in the Regional Supply Chain Study.



¹Self-employed are excluded from these numbers. 2019 FII KEY FOREST SECTOR DATA AND STATS, Forestry Innovation Investment, May 2019

SUPPLY CHAIN TOP 10 LIST

The study considered the supply chain impact province-wide by:

- The dollar value of the forestry supply chain by municipality
- The number and types of forest industry suppliers by municipality

The top 10 municipalities with the most supply chain spend and greatest number of suppliers are presented below.

B.C. MUNICIPALITIES WITH THE MOST FORESTRY SUPPLY CHAIN SPEND

Municipality	Spend
Vancouver	\$978M
Prince George	\$718M
Campbell River	\$253M
Quesnel	\$227M
Surrey	\$211M
Duncan	\$191M
Nanaimo	\$191M
Vanderhoof	\$184M
Kamloops	\$166M
Richmond	\$152M

All values are approximate.

B.C. MUNICIPALITIES WITH THE GREATEST NUMBER OF SUPPLIERS

Municipality	Supplier Count
Prince George	970
Vancouver	560
Quesnel	560
Nanaimo	420
Surrey	360
Kamloops	340
Williams Lake	320
Campbell River	300
Kelowna	240
Fort St. John	230

All values are approximate. See Appendix A for a list of the Top 25 municipalities with the greatest number of suppliers and the most supply chain spend.

1.2 IMPACT BY FOREST DISTRICT:

BRITISH COLUMBIA'S WORKING FOREST SUPPORTS SUPPLIERS IN EVERY REGION

Approximately 95 percent of B.C.'s forests are publicly owned.² The Ministry of Forests, Lands, Natural Resource Operations and Rural Development (FLNRORD) is responsible for the stewardship of provincial Crown land and natural resources, and for the protection of B.C.'s archaeological and heritage resources. As such, the study also examined the supply chain impact overlaid by FLNRORD Regions and Forest District boundaries. In addition to supporting the Indigenous and local supply chains within each forest district, the forest industry contributed stumpage and rental fees - approximately \$991M to the B.C. Government in 2019.³

The table below lists the municipality with the greatest supply chain expenditures per forest district.

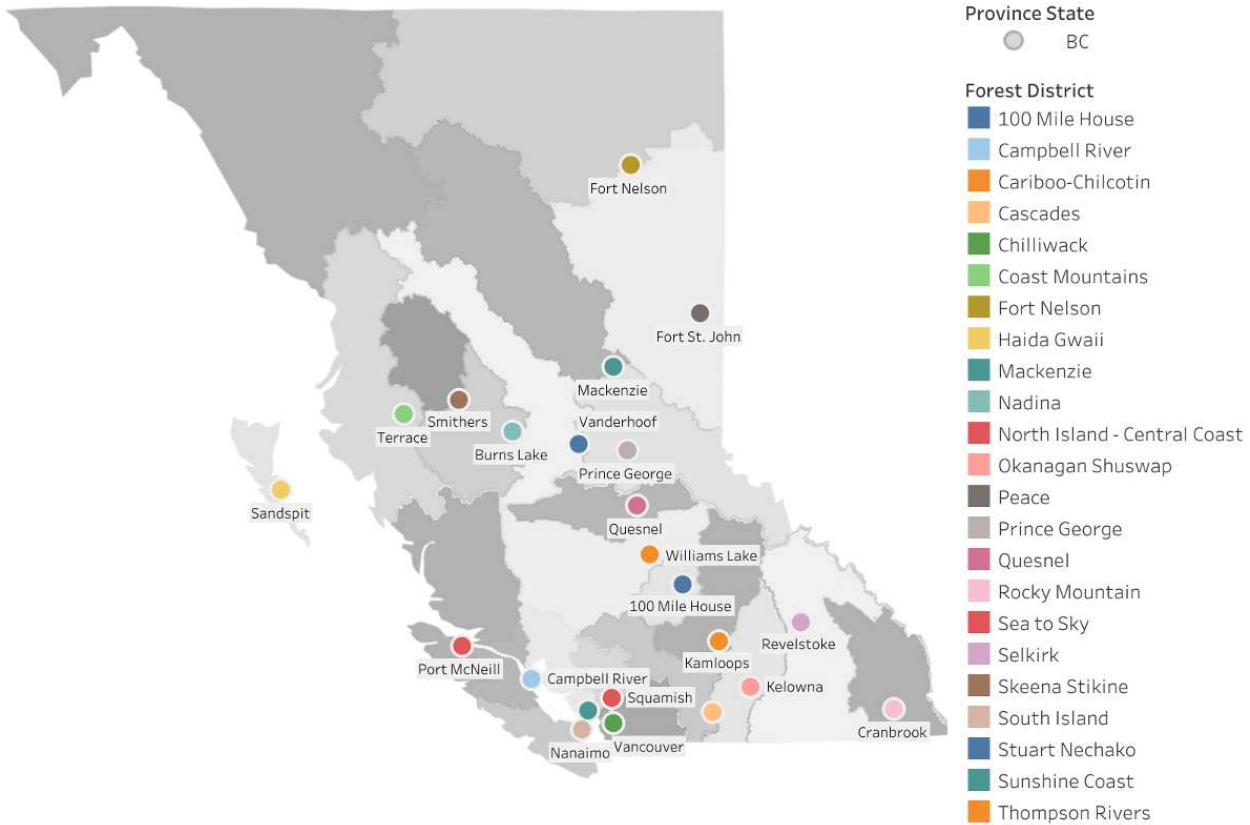
SUPPLY CHAIN IMPACT BY REGION AND FOREST DISTRICT

Area	Region	Forest District	Municipality	Spend
Coast	South Coast	Chilliwack	Vancouver	\$978M
		Sea to Sky	Squamish	\$22M
		Sunshine Coast	Gibsons	\$39M
	West Coast	Campbell River	Campbell River	\$253M
		Haida Gwaii	Sandspit	\$200K
		North Island - Central Coast	Port McNeill	\$39M
		South Island	Duncan	\$191M
North	Northeast	Fort Nelson	Summit Lake	\$4M
		Peace	Chetwynd	\$71M
	Omineca	Mackenzie	Mackenzie	\$131M
		Prince George	Prince George	\$718M
		Stuart Nechako	Vanderhoof	\$184M
	Skeena	Coast Mountains	Terrace	\$23M
		Nadina	Burns Lake	\$129M
		Skeena Stikine	Smithers	\$68M
South	Cariboo	100 Mile House	100 Mile House	\$31M
		Cariboo-Chilcotin	Williams Lake	\$117M
		Quesnel	Quesnel	\$227M
	Kootenay-Boundary	Rocky Mountain	Cranbrook	\$51M
		Selkirk	Revelstoke	\$43M
	Thompson-Okanagan	Cascades	Princeton	\$43M
		Okanagan Shuswap	Vernon	\$84M
Thompson Rivers		Kamloops	\$166M	

² 2019 FII KEY FOREST SECTOR DATA AND STATS, Forestry Innovation Investment, May 2019

³ 2019/20 Updated Forecast released in the provincial *Budget and Fiscal Plan 2020/21 and 2022/23*, Feb 18, 2020

The map below shows the municipality by Forest District with the greatest number of businesses active in the forest industry supply chain.



1.3 THE FOREST INDUSTRY SUPPLY CHAIN IS VIBRANT IN URBAN BRITISH COLUMBIA⁴

The impact of B.C.'s forest industry in urban British Columbia is significant.

- In the Metro Vancouver Regional District (MVRD) \$1.99B of materials, goods, and services were procured from 2,100 businesses located across some 20 municipalities.
- On Vancouver Island, supply chain expenditures from forest companies were more than \$1.17B from approximately 1,600 suppliers. Nanaimo was home to the most forestry suppliers, with approximately 420 local businesses providing goods and services to the forest industry. Campbell River, with a 2019 forest industry supply chain spend greater than \$250M, was the municipality with the most supply chain spend on the Island.
- Prince George had the greatest number of forestry suppliers province-wide, totaling 970. Other cities in B.C.'s Interior regions also had very significant forest industry supply chains. More than 550 businesses from Kelowna and Kamloops supported the forestry industry, equivalent to a combined forestry supply chain spend of approximately \$220M.

The table below illustrates the positive economic impact the forest industry is having in cities and municipalities in Metro Vancouver Regional District (MVRD).

Municipality	Number of Suppliers	Number of Forestry Companies Accessing MVRD suppliers	Spend
Vancouver	560	19	\$978M
Surrey	360	18	\$211M
Richmond	160	18	\$152M
Burnaby	230	18	\$142M
Delta	170	18	\$103M
Langley	150	18	\$80M
North Vancouver	100	18	\$79M
Abbotsford	110	18	\$68M
New Westminster	40	17	\$54M
Port Coquitlam	60	19	\$52M
Port Moody	10	9	\$23M
Coquitlam	90	17	\$16M
Maple Ridge	70	16	\$13M
Aldergrove	10	10	\$8M
West Vancouver	20	10	\$6M
Pitt Meadows	20	7	\$2M
White Rock	5	2	\$100K
Bowen Island	5	4	\$70K
Annacis Island	5	1	\$20K

⁴ All numbers referenced are approximate

To determine the impact of B.C.'s forest industry on the province's urban economy, the study also examined the types of suppliers based in Metro Vancouver.

While each forest company categorizes materials, goods, and services according to their site-specific operations, the study grouped Metro Vancouver suppliers into standardized categories. The pie chart represents the different business specialization and the percentage of supplier types in the Metro Vancouver forestry supply chain⁵. See "Section Two: Methodology" for explanation on categorization.

**Types of Forest Industry Suppliers
Metro Vancouver Regional District**

Consulting, Contractors, Technical Services – 27% of Suppliers

- Engineering, Environmental & Forest Management Planning, Health, Safety, Training
- Cruising, Fire Protection, Harvesting, Road Building, Scaling, Security, Silviculture, Soil Management, Surveying, Waste, Water and Wildlife Management
- Accounting, Digital Optimization Solutions, GIS, HR, Insurance, IT, Legal, Marketing, Real Estate

Consumables and Fibre-36% of Suppliers

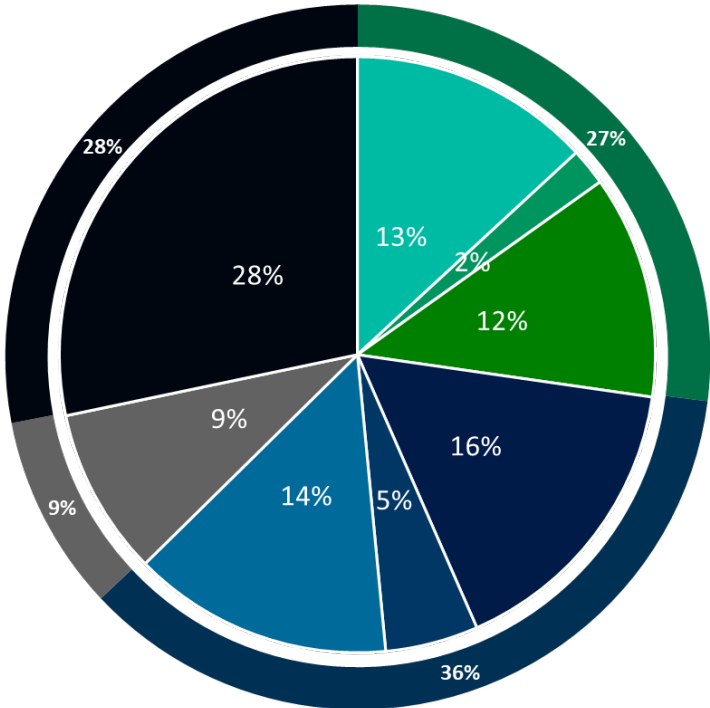
- Support Services Catering, Chemicals, Coveralls, Furniture, Janitorial, Laundry, Office Supplies, Packaging Pest Control, Septic, Telecommunications & Utilities
- Hog Fuel, Logs, Log Hauling, Sawdust, Shavings, Storage, Woodchips
- Freight, Fuels, Ports /Shipping, Rentals, Tires, Transportation, Transportation Maintenance, Travel

Misc. – 9% of Suppliers

- Misc.

Parts, Equipment / OEM Related Services – 28% of Suppliers

- Parts, Equipment / OEM and Related Services



⁵ The analysis was based on one large and one small wood manufacturer and one large and one small pulp and paper manufacturer.

SECTION TWO

SUPPLY CHAIN IMPACT BY
FOREST OPERATION TYPE



Section Description

The section includes the output tables pertaining to the supply chain impact by forest operation type, including Forestry and Logging, Wood Product Manufacturing and Pulp and Paper.

2.1 SUPPLIER COUNT BY TYPE OF FOREST OPERATION

The study found that the greatest number of B.C. forest industry suppliers worked in forestry and logging operations. The table below shows the approximate unique count of suppliers in B.C. by forest operation type.

Forestry Division	Number of Suppliers
Forestry and Logging	5,610
Wood Product Manufacturing	4,400
Pulp and Paper	2,450

The location of suppliers serving the different forestry operations was mapped. The tables below show the five municipalities that had the most suppliers supporting a particular forest operation type. Notably, Prince George had the most suppliers supporting all three types of forest operation. Similarly, Vancouver and Quesnel both made the top five lists having the greatest number of suppliers serving all three forest operation category types. A supplier can serve more than one operation type. See “Section Two: Methodology” for an explanation.

MUNICIPALITIES WITH THE GREATEST NUMBER OF SUPPLIERS SUPPORTING FORESTRY AND LOGGING

Municipality with the Greatest Number of Suppliers	Number of Forestry and Logging Suppliers
1. Prince George	~590
2. Vancouver	~280
3. Campbell River	~230
4. Quesnel	~220
5. Revelstoke	~180

MUNICIPALITIES WITH THE GREATEST NUMBER OF SUPPLIERS SUPPORTING WOOD PRODUCT MANUFACTURING

Municipality with the Greatest Number of Suppliers	Number of Wood Product Manufacturing Suppliers
1. Prince George	~480
2. Vancouver	~290
3. Nanaimo	~280
4. Quesnel	~270
5. Surrey	~200

MUNICIPALITIES WITH THE GREATEST NUMBER OF SUPPLIERS SUPPORTING PULP AND PAPER

Municipality with the Greatest Number of Suppliers	Number of Pulp and Paper Suppliers
1. Prince George	~400
2. Quesnel	~230
3. Vancouver	~180
4. Surrey	~170
5. Kamloops	~140

SECTION THREE

INDIGENOUS PARTICIPATION



Section Description

The section addresses Indigenous-affiliated business participation and stewardship.

3.1 INDIGENOUS NATIONS AND AFFILIATED BUSINESSES SUPPORTING B.C.'S FOREST INDUSTRY

Approximately 120 Indigenous Nations or affiliated organizations were active in B.C.'s forest industry in 2019. The associated business agreements and stewardship partnerships were equivalent to \$252M in economic impacts to Indigenous Nations.

Indigenous Nations Participating in Forestry Supply Chain		
?Aq'am	Kwikwasut'inuxw Haxwa'mis	Siska
?Esdilagh First Nation	Lake Babine Nation	Skeetchestn Indian Band
Adams Lake Indian Band	Lax Kw'alaams	Skidegate
Akisiq'nuk First Nation	Leq' a: mel First Nation	Snuneymuxw First Nation
Beecher Bay	Lheidli T'enneh	Splatsin First Nation
Binche Whut'en First Nation	Lhoosk'uz Dene Nation	Stellat'en First Nation
Blueberry River First Nations	Lhtako Dene Nation	Sts'ailes
Bonaparte Indian Band	Lil'wat Nation	Stswecem'c Xgat'tem First Nation
Boston Bar First Nation	Little Shuswap Lake	Stz'uminus First Nation
Cape Mudge	Lower Nicola Indian Band	Takla Lake First Nation
Chawathil First Nation	Lower Similkameen	T'exelc Nation
Cheslatta Carrier Nation	Lyackson	Tk'emlúps te Secwépemc
Coldwater	Malahat First Nation	Tla'amin Nation
Cook's Ferry Indian Band	Mcleod Lake	Tl'azt'en Nation
Cowichan Tribes	Métis Nation of British Columbia	Tlowitsis Nation
Ditidaht	Metlakatla First Nation	Toosey
Doig River First Nation	Mowachaht/Muchalaht	Tsay Keh Dene
Ehattesaht	Nak'azdli Whut'en	Tse'Khene Nation
Esk'etemc First Nation	Namgis First Nation	Tseshah
Gitwangak	Nanwakolas Council	Tsidedel First Nation
Gitxsan	Nazko First Nation	Ts'il Kaz Koh First Nation (Burns Lake)
Glen Vowell	Neskonlith	Tsilhqot'in
Gwa'sala-Nakwaxda'xw	Nlaka'pamux Nation Tribal Council	Tsimshian First Nations Treaty Society
Gwawaenuk Tribe	Nooaitch Indian Band	T'Sou-ke First Nation
Halalt	Nuchatlaht	Tsq'esc'en First Nation
Halfway River First Nation	Nuxalk Nation	Uchucklesaht
Heiltsuk	Okanagan Indian Band	Ucluelet First Nation
High Bar First Nation	Osoyoos Indian Band	Ulkatcho First Nation
Homalco	Pacheedaht First Nation	Upper Nicola Band
Hupacasath First Nation	Penelakut Tribe	Upper Similkameen
Huu-ay-aht First Nations	Penticton Indian Band	Wei Wai Kum First Nation
Ka:'yu:'k't'h'/Che:k:tl'es7et'h' First Nations	Quatsino	West Moberly First Nations
Kitasoo	Saik'uz First Nation	Westbank First Nation
Klahoose First Nation	Saulteau First Nations	Wet'suwet'en First Nation
K'ómoks First Nation	Sechelt First Nation	Whispering Pines/Clinton
Ktunaxa Nation	Shackan Indian Band	Wuikinuxv Nation
Kwadacha	Shishalh	Xat'sull First Nation
Kwakiutl	Shuswap	Yunesit'in Government
Kwiahah	Simpw First Nation	

SECTION FOUR

COMMUNITY INVESTMENT



Section Description

This section reports the province-wide contribution made in 11 different areas of community investment.

4.1 TOP THREE AREAS OF COMMUNITY INVESTMENT

- More than 800 organizations in over 100 municipalities and Indigenous Nations across B.C. were recipients of community investments.
- The top three areas of community investment, based on the number of recipients who received contributions in 2019 from B.C.'s forest companies were:
 1. Community Athletics and Sports
 2. Service Clubs and Non-Profit Agency Support
 3. Educational Support, Literacy and Libraries

Top Focus Areas for Community Investment	Number of Community Investment Partners	Number of Communities Benefitting
Service Clubs and Non-Profit Agency Support	147	45
Educational support, Literacy and Libraries	119	43
Recreation and land-based users	82	38
Business Improvement Associations	82	36
Community Athletics and Sports	171	35
Indigenous Community Investment	54	35
Health Infrastructure, Community Wellness and Youth/Child Support Services	84	33
First Responder Investment and Recreational Emergency Preparedness	21	18
Festivals and Fairs	19	15
Art, Music and Theatre	26	14
Elders and Senior Support Services	11	9



APPENDIX A

TOP 25 MUNICIPALITIES WITH THE MOST SUPPLY CHAIN SPEND

Municipality	Spend
Vancouver	\$978M
Prince George	\$718M
Campbell River	\$253M
Quesnel	\$227M
Surrey	\$211M
Duncan	\$191M
Nanaimo	\$191M
Vanderhoof	\$184M
Kamloops	\$166M
Richmond	\$152M
Burnaby	\$142M
Mackenzie	\$131M
Burns Lake	\$129M
Williams Lake	\$117M
Chemainus	\$114M
Delta	\$103M
Houston	\$96M
Vernon	\$84M
Langley	\$80M
Fort St. James	\$79M
North Vancouver	\$79M
Chetwynd	\$71M
Abbotsford	\$68M
Smithers	\$68M
Port Alberni	\$57M

TOP 25 MUNICIPALITIES WITH THE GREATEST NUMBER OF SUPPLIERS

Municipality	Number of Suppliers
Prince George	~970
Quesnel	~560
Vancouver	~560
Nanaimo	~420
Surrey	~360
Kamloops	~340
Williams Lake	~320
Campbell River	~300
Kelowna	~240
Fort St. John	~230
Burnaby	~230
Vanderhoof	~210
Cranbrook	~190
Revelstoke	~190
Salmon Arm	~190
Smithers	~170
Delta	~170
Richmond	~160
Duncan	~150
Langley	~150
Castlegar	~150
Burns Lake	~140
Port Alberni	~130
Victoria	~130
Vernon	~130



METHODOLOGY

The following section describes the methodology used in the COFI Regional Supply Chain Study.

Assumptions & Parameters	
Scope	<ul style="list-style-type: none"> • The data set covers 2019 cumulative procurement spend as self-reported by 19 forest companies <ol style="list-style-type: none"> 1. A & A Trading Ltd. 2. Brink Forest Products Ltd. 3. Canfor Corporation 4. Canfor Pulp Products Inc. 5. Conifex Timber Inc. 6. Domtar Corporation 7. Dunkley Lumber Ltd. 8. Gorman Bros. Lumber Ltd. 9. Hampton Lumber 10. Interfor Corporation 11. Louisiana-Pacific Corporation 12. Mercer International Inc. 13. Mosaic Forest Management Corp. 14. Paper Excellence Group 15. Sinclair Group Forest Products Ltd. 16. Teal-Jones Group 17. West Fraser Timber Co. Ltd. 18. Western Forest Products Inc.* 19. Weyerhaeuser Company • The supply chain impact reported in this study represents the following forest industry production capacity in British Columbia: 76% of lumber, 49% of panels, 93% of pulp and paper manufacturing. <p>* Due to a labour stoppage, Western Forest Products used 2018 data.</p>
Unique Supplier Counts and Location	<ul style="list-style-type: none"> • The geographical region is British Columbia only. Any spend with suppliers outside of B.C. is excluded. • If a supplier has multiple offices engaged by the forest company, the municipality where the procurement occurs is tagged with a benefit. • A supplier can be tagged in more than one municipality, but this does not change the total number of unique suppliers in the Province of B.C., nor the total number of unique suppliers associated with a forest company. • The unique supplier count means the supplier is counted once. In situations where one forest company uses the same supplier as another forest company, but spelling is recorded differently, the spelling is standardized, and duplications excluded. • A supplier's head office can be outside of B.C., but if the expenditure is made with a B.C.-based office, the supplier is counted as B.C.-based.

<p>Quality Assurance Data Changes and Exclusions</p>	<ul style="list-style-type: none"> • Eligible costs are expenditures on community investment, Indigenous or local procurement (goods, materials and services). Examples of exclusions are Canada Revenue Agency, B.C. Ministry of Finance, employee expenses, pensions, municipal fees and levies, and expenditures outside of B.C. • A QA process was run to remove duplications, standardize spelling and apply exclusions. Final data output was then verified by the participants. • Standardization includes spelling of suppliers, municipalities, categories, Indigenous communities and community investments. • If community investments were tagged as suppliers, the community investment was removed from the supply chain count and included in the community investment spend. • Regarding Ministry of Finance costs - All Ministry of Finance costs have been excluded. If Ministry of Finance was listed as a supplier, the forest company was contacted to update its spend by municipality. • Regarding inclusion of “Names of People” as supplier – Individual names confirmed to be independent contractors/suppliers were included in the supplier count. Individual names that were determined to be employees or unknown were excluded as suppliers. • USD to CAD conversion rate of 1.3269 USD to CAD.
<p>Definitions and Geographic References:</p>	<ul style="list-style-type: none"> • Suppliers were tagged by Indigenous Nation, municipality or unincorporated community according to the following federal and provincial government mapping resources: <ul style="list-style-type: none"> ○ Indigenous - https://www.aadnc-aandc.gc.ca/DAM/DAM-INTER-HQ-AI/STAGING/texte-text/ai_mprm_fnc_wal_pdf_1344968972421_eng.pdf ○ Municipalities - https://www.civicinfo.B.C..ca/municipalities ○ Unincorporated Communities - B.C. Stats • Municipalities and communities were mapped by Forest District based on data provided by COFI and the Province of B.C. • Indigenous spend is defined as any Indigenous-affiliated business or organization with a business agreement and/or stewardship partnership. • Consumables are defined as items/activities which are not replaced, or which are finished during the process. For example: oil, hand gloves, coolant, etc. • Parts and equipment are defined as those parts and equipment which are replaced - doesn't vanish from the machine during process. For example: flanges.
<p>Categorization</p>	<p>See below for explanation on categorization.</p>

<p>Rounding and Margin of Error</p>	<ul style="list-style-type: none"> • If supplier count was below 5, the number rounded up to 5; otherwise the value is rounded down to the nearest 10. For illustration: <ul style="list-style-type: none"> ○ 1 -> 5 ○ 3 -> 5 ○ 9 -> 10 ○ 17 -> 20 ○ 24 -> 20 • \$ were rounded to the nearest million or where applicable the nearest thousand. • Margin of error is ~ 5 percent, assuming data submitted by the forest companies is correct. Margin of error is applied to reflect possibility of supplier duplicates per 100 reported.
<p>Suppliers by Forest Operation Type</p>	<ul style="list-style-type: none"> • The suppliers were designated to a forest operation based on how each forest company apportioned suppliers to their respective forestry and logging, wood manufacturing and pulp and paper divisions. • Unique counts of suppliers are reported by forest operation type. • A supplier can work across all three forest operation types and accordingly will be counted as a unique supplier in each. • Suppliers by forest operation type does not change the total number of suppliers province wide.
<p>Limitations</p>	<ul style="list-style-type: none"> • iTOTEM relied on the accuracy of the information provided by participating companies regarding their 2019 supply chain and community investment expenditures in British Columbia.

CATEGORIZATION

Standardizing Categories				
Indicator: Type of materials, products, and services	Indicator: Categories of Spend			
	Consulting, Contractors, Technical Services	Parts and Equipment	Consumables and Fibre	Misc.
Engineering, Environmental & Forest Management Planning, Health, Safety, Training	X			
Cruising, Fire Protection, Harvesting, Road Building, Scaling, Security, Silviculture, Soil Management, Surveying, Waste, Water and Wildlife Management	X			
Parts, Equipment/OEM Services		X		
Hog Fuel, Logs, Log Hauling, Sawdust, Shavings, Storage, Woodchips			X	
Accounting, Digital Optimization Solutions, GIS, HR, Insurance, IT, Legal, Marketing, Real Estate	X			
Freight, Fuels, Ports/Shipping, Rentals, Tires, Transportation, Transportation Maintenance, Travel			X	
Support Services Catering, Chemicals, Coveralls, Furniture, Janitorial, Laundry, Office Supplies, Packaging Pest Control, Septic, Telecommunications & Utilities			X	
Miscellaneous				X
Total: # of supplier types by community	%	%	%	%

Categorization Methodology – Community Investment:

Community investments were grouped according to 11 categories:

1. Art, Music and Theatre
2. Business Improvement Associations
3. Community Athletics and Sports
4. Educational Support, Literacy and Libraries
5. Elders and Senior Support Services
6. Festivals and Fairs
7. First Responder Investment and Recreational Emergency Preparedness
8. Health Infrastructure, Community Wellness and Youth/Child Support Services
9. Indigenous Community Investment
10. Recreational and Land-Base Users
11. Service Clubs and Non-Profit Agency Support